

KET/SEC/SE/2022-23/56

January 20, 2023

#### **BSE Limited**

Floor 25, Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai – 400 001 **Scrip Code:** 524109

Dear Sirs,

#### National Stock Exchange India Ltd.

Exchange Plaza, C-1, Block-G, Bandra Kurla Complex, Bandra (East), Mumbai-400051

Stock Code: KABRAEXTRU

#### Sub: Investor Presentation -31st December 2022

Pursuant to Regulation 30 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of the Investor Presentation for the quarter and nine months ended 31st December 2022, which will be also available on the Company's website viz. <a href="https://www.kolsite.com/">https://www.kolsite.com/</a>.

Please take the same on your records.

#### For Kabra Extrusiontechnik Ltd.

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Antony Alapat Company Secretary

www.kolsite.com
A Kolsite Group Company

Kabra Extrusiontechnik Ltd.

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CIN - L28900MH1982PLC028535







# Kabra ExtrusionTechnik Ltd

**Investor Presentation | January 2023** 



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# **Company Snapshot**





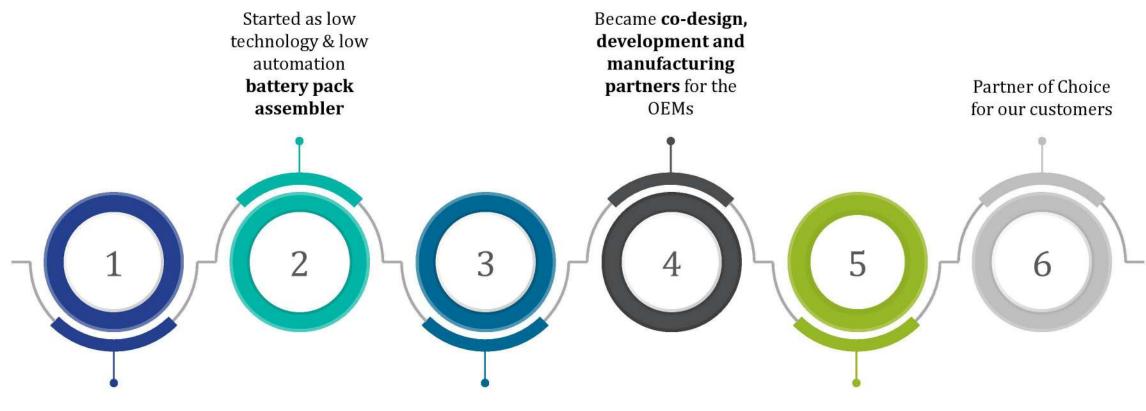
| Particulars                        | Extrusion Machinery Business<br>(Established Market Leader)   | Battrixx<br>(Emerging Leader in an EVolving Segment)  |
|------------------------------------|---|---|
| Business Overview                  | <ul> <li>India's premier manufacturer &amp; exporter of extrusion plants</li> <li>Presence in 92+ countries with +15,000 installations</li> </ul> | <ul> <li>Battrixx is a battery related solutions for electric mobility and energy storage</li> <li>Battery &amp; related components constitutes ~35-45% of cost in an Electric Vehicle</li> </ul> |
| Products                           | Blown Film Lines, Pipe Extrusion Lines, Sheet Extrusion Lines,<br>Compounding Lines and Auto Feeding Systems                                      | Battery Packs across multiple chemistries, Battery Management<br>Systems (BMS) and IoT Solutions  |
| Industry Application               | Packaging Industry, Infrastructure & Construction, Telecom and Plasticulture  | • E 2 Wheelers, E 3 Wheelers, LCV and Swapping Stations   |
| Market Share                       | Industry leader with 40% market share (FY22)  | Captured 15% market share in the lithium-ion batteries in its segment (H1 FY23)   |
| Revenue & EBIT<br>[FY22 & 9M FY23] | <ul> <li>Revenue: INR 2,968 Mn/ INR 2,159 Mn</li> <li>EBIT: INR 421 Mn / INR 192 Mn</li> </ul>  | <ul> <li>Revenue: INR 1,113 Mn/ INR 2,790 Mn</li> <li>EBIT: INR 38 Mn / INR 246 Mn</li> </ul>   |



### **Our Journey so Far**







Acquired Licence Design & Manufacturing Technology from a leading European EV Battery player Invested in advanced manufacturing and R&D Capabilities

Added capabilities across smart BMS, IoT, Telematics along with data analytic **solutions** 

## Battrixx - Where We Aspire for Leadership







Largest chemistry agnostic battery pack manufacturer

Culture of continuous innovation through strong R&D capabilities

Real time data feedback loops

Capability to manufacture safe, optimum and regulatory compliant battery packs

Enjoys long term co-development partnerships with OEMs

### **Largest Chemistry Agnostic Battery Pack Manufacturer**





### Strategic choices made - (i) Not Manufacturing Cells (ii) Capabilities to Handle Multiple Chemistries & Types of Cells

Component Production

Cell Production

Module Production

Pack Assembly

Vehicle Integration

Use

Reuse and Recycling

Component Production

Our Focus Area – Strategic choice has been made to have capabilities to handle multiple cell chemistries and different form factor of cells

#### One of the few players with

- · The ability to handle multiple chemistries & types of cells
  - · Chemistries LFP, NMC, NCA, etc.
  - · Types of Cells Prismatic & Cylindrical
- Expertise across Electrical & Electronics
  - · Smart BMS
  - · IoT & Telematics
  - · Data Analytics Solutions
- IATF approved manufacturing facility

#### Accomplished Leadership in E 2 Wheelers and Extending the Product Portfolio into other Categories

| E 2 Wheelers                  | 15 % market share   | Existing Category |  |  |
|-------------------------------|---------------------|-------------------|--|--|
| E 3 Wheelers                  | Penetrate in Q1FY24 |                   |  |  |
| E Light Commercial Vehicles   |                     | Near Term Plan    |  |  |
| E 4 Wheelers                  | Penetrate in Q3FY24 | iveal fermi flam  |  |  |
| E Tractors                    |                     |                   |  |  |
| E Buses                       | Long Term Plan      |                   |  |  |
| Energy Storage Services (ESS) |                     |                   |  |  |

### **Building an Ecosystem for Continuous Innovation**





#### **R&D Access**

Inhouse Engineering & Design Team

Acqui-hired Team from Varos Technologies

Access to Global Universities

Foreign Collaborations

### Areas worked upon

**Future Chemistries** 

Electronics & Data Analytics

Absorb Technology & Customize it for Local Conditions

**Designs and Tests Prototypes** 

### Goals

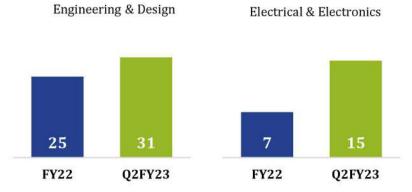
To be a preferred partner to OEMs for providing futuristic customer centric products & solutions

### **Investing in R&D for Sustainable Growth**





#### **Growing R&D Human Capital**



### Targeting 65+ R&D Human Capital by FY23



# Increasing Intellectual Property Access

- 1 Technology Tie-up with European Company
- 4 Access to Indian & Global Universities

### Working towards Future Innovations

#### Material Science & Cell Chemistry

Applying material science for efficient thermal management & Work across multiple cell chemistries

#### Technology Absorption

Efficient thermal management & Safe Battery Pack suitable for local conditions

#### **Electronics & IoT**

Real-time data analytics for continuous improvement of battery packs design

#### Designing

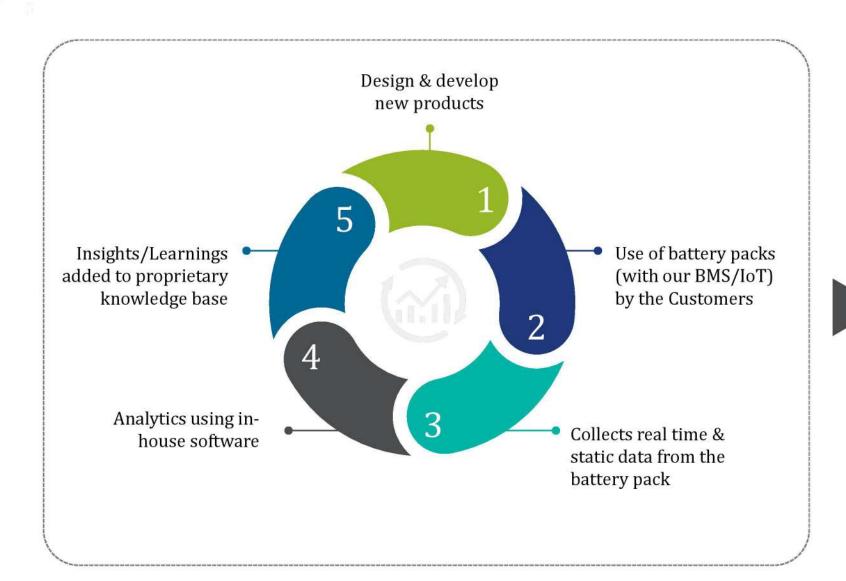
Solutions based on OEMs end goals



### **Harnessing Data for Continuous Improvement**







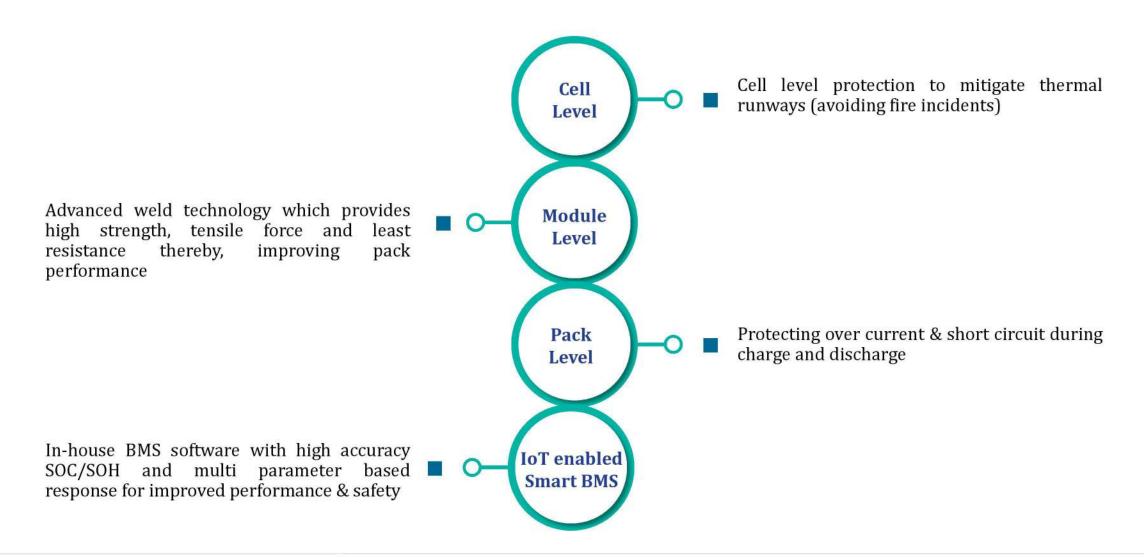
- Data collected from battery packs helps in designing more efficient battery packs improving our right to win. 90%+ of customer now use Battrixx designed products as compared to less than 40% a year ago
- More customers (higher volumes) helps us gather more data creating a **network** effect
- Relevant learnings are also shared with the customers to enhance their end product leading enhanced to customer stickiness

### Safe & Custom-made Optimized Battery Packs





### Safety and Performance Optimization are integrated at every level of battery design



## **Enduring & Growing Partnerships with OEMs**



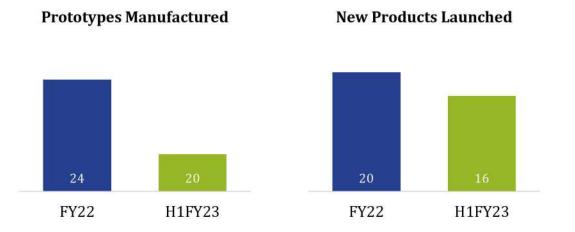


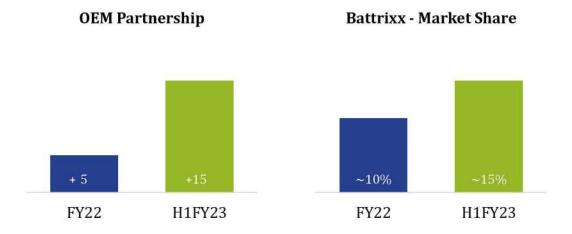
#### Success Story 1: New Client Win

- Engaged with the prospective client to understand their specific requirements
- --• R&D team proposes improvements in the OEM's current battery & builds an optimized prototype
- --• The prospective client visits Battrixx facility with an aim to procure the proposed battery pack from October 2022
- -- However, Battrixx high quality manufacturing facility & safety standards prompts the OEM to place order for supply in July 2022, thereby enhancing the customer's delight

#### Success Story 2: Increased OEM's Wallet Share

- An existing & growing large OEM client experienced higher demand for their products
- --• The OEM increased their requirements by 1.5x in a span of two months
- --• Battrixx's team fulfils the OEM requirements while ensuring consistent quality and safety protocols
- --• This eventually led to 60% of OEM's requirement being fulfilled by Battrixx as compared to 10% earlier





# Our Capabilities enabled us to have Automotive Industry Standard (AIS) Compliant Product within the stringent timeline





- Ministry of Road Transport and Highways (MoRTH) proposed safety norms to be complied in a battery pack mandatory from 1<sup>st</sup> December 2022 (Phase I) and 31<sup>st</sup> March 2023 (Phase II), erstwhile from 1<sup>st</sup> October 2022
- Given our capabilities we are ready with fully AIS compliant battery pack ever before the deadline



#### Our Point of View

- With standards/requirements gets stringent, the value proposition of organized manufacturers like Battrixx gets stronger
- E 2 Wheelers / E 3 Wheelers industry is highly fragmented and is expected to remain fragmented (Source: Bernstein Electric Revolution 2022 Report). This hinders the ability of the smaller players to invest in R&D which augments Battrixx value proposition even further



IP67 Water proof battery



A/V warning system (safety Alarm)



Pressure Release Vent



Temperature Alarm



Multiple Fuses



Cell Traceability



Data Logging as per IS17387



RFID Tag Reading & Writing

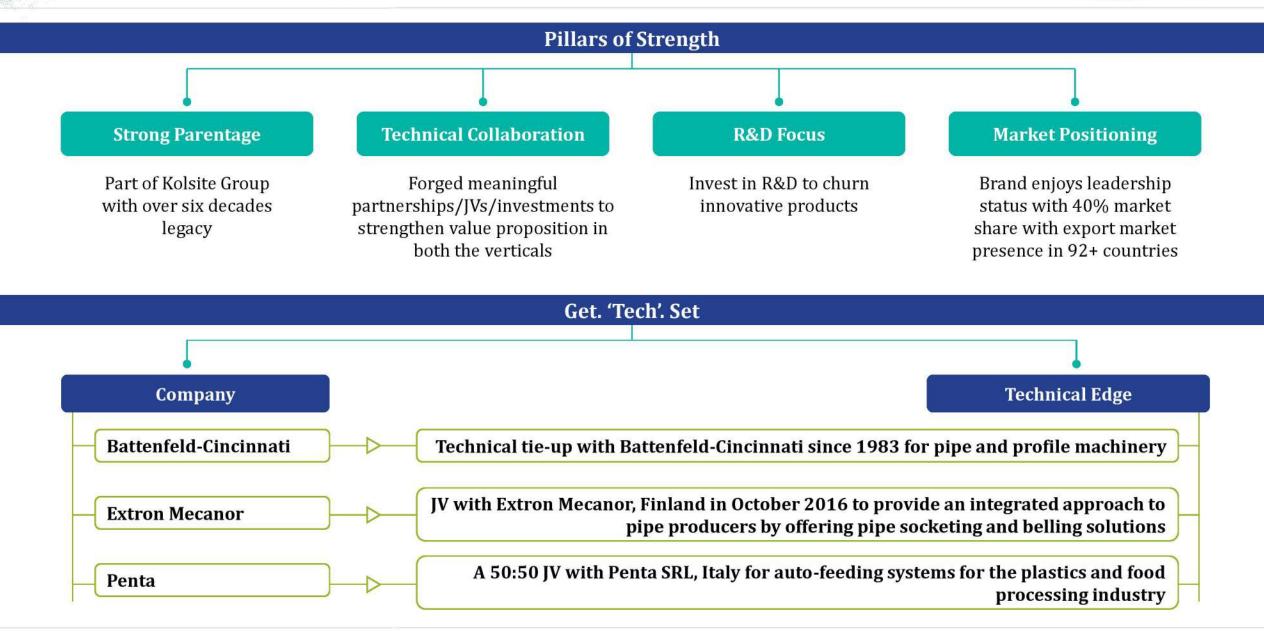




### **Extrusion Machinery Business**





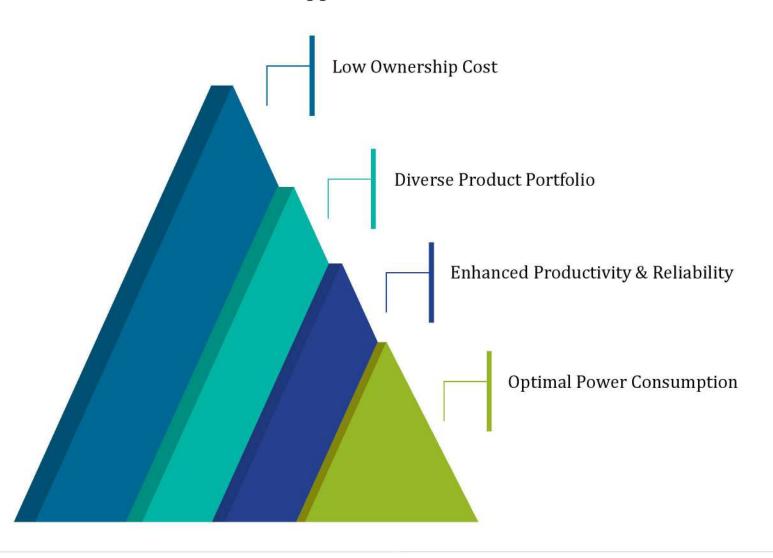


### **Right to Win Quotient**

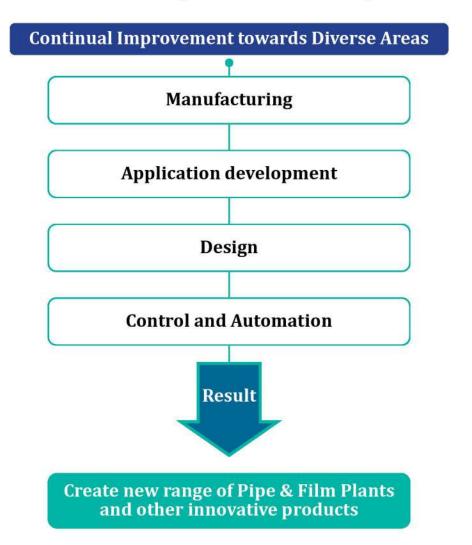




#### **Customer Centric Approach**



#### **R&D's: Drip Line Success Story**



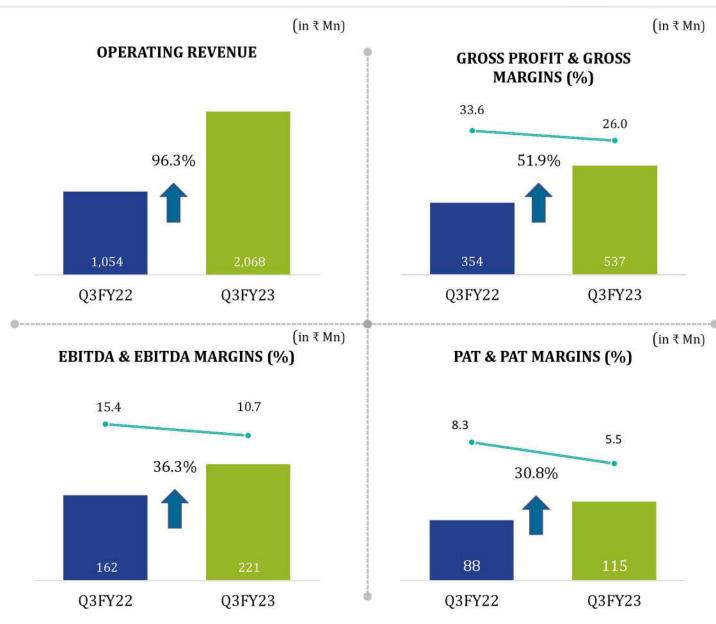


### **Consolidated Quarterly Highlights**





- Operating revenues grew by 96.3% YoY to ₹ 2,068 Mn in Q3 FY23
- EBITDA surged by 36.3% YoY to ₹ 221 Mn during the quarter
- PAT increased by 30.8% YoY to ₹ 115 Mn in Q3 FY23
- The change in margin profile is due to different product mix and higher material cost



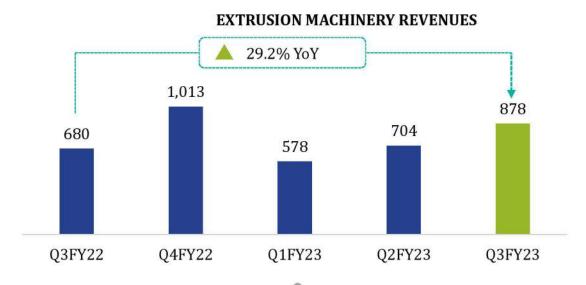
### **Quarter-wise Operational Highlights**

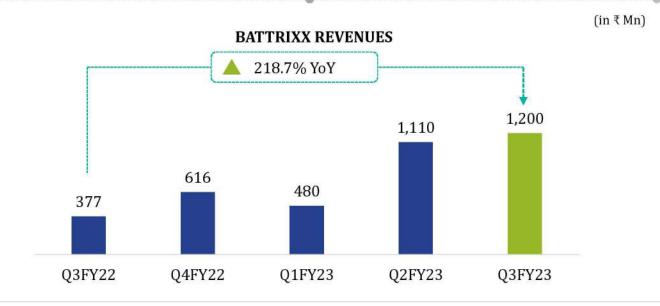




(in ₹ Mn)

- Extrusion Machinery
  revenues grew by 29.2%
  YoY at ₹ 878 Mn in Q3
  FY23
- Battrixx revenues surged by 218.7% YoY to ₹ 1,200 Mn in Q3 FY23
- Battrixx has strong order pipeline for the coming quarters





# Consolidated Profit & Loss Statement: Q3 & 9MFY23





(in ₹ Mn)

| Particulars                     | Q3FY23 | Q3FY22 | YoY       | 9MFY23 | 9MFY22 | YoY       | FY22  |
|---------------------------------|--------|--------|-----------|--------|--------|-----------|-------|
| Revenues                        | 2,068  | 1,054  | 96.3%     | 4,920  | 2,438  | 101.8%    | 4,059 |
| Cost of Goods Sold              | 1,531  | 700    | 118.8%    | 3,617  | 1,565  | 131.1%    | 2,736 |
| Gross Profit                    | 537    | 354    | 51.9%     | 1,303  | 873    | 49.3%     | 1,323 |
| Gross Profit margin             | 26.0%  | 33.6%  | (760 bps) | 26.5%  | 35.8%  | (931 bps) | 32.6% |
| Employee Expenses               | 124    | 99     | 25.2%     | 351    | 269    | 30.6%     | 379   |
| Other Expenses                  | 192    | 93     | 107.7%    | 445    | 252    | 77.0%     | 395   |
| EBITDA                          | 221    | 162    | 36.3%     | 507    | 352    | 43.9%     | 549   |
| EBITDA margin                   | 10.7%  | 15.4%  | (471 bps) | 10.3%  | 14.5%  | (415 bps) | 13.5% |
| Depreciation & Amortization     | 34     | 28     | 21.5%     | 100    | 83     | 21.5%     | 112   |
| EBIT                            | 187    | 134    | 39.4%     | 406    | 270    | 50.7%     | 437   |
| Finance Cost                    | 25     | 7      | 241.6%    | 61     | 17     | 262.2%    | 27    |
| Other Income                    | 10     | 3      | 262.7%    | 29     | 20     | 45.8%     | 22    |
| EBT before Exceptional Items    | 172    | 129    | 33.0%     | 375    | 273    | 37.4%     | 433   |
| Share in P/L of JV & Associates | (3)    | (1)    | N.A.      | (5)    | (5)    | N.A.      | 2     |
| EBT after Exceptional           | 169    | 129    | 31.0%     | 370    | 268    | 38.0%     | 435   |
| Tax                             | 54     | 41     | 31.3%     | 119    | 87     | 36.1%     | 132   |
| PAT                             | 115    | 88     | 30.8%     | 251    | 181    | 38.9%     | 303   |
| PAT margin                      | 5.5%   | 8.3%   | (277 bps) | 5.1%   | 7.4%   | (231 bps) | 7.5%  |
| EPS                             | 3.28   | 2.75   | 19.3%     | 7.18   | 5.67   | 26.6%     | 9.41  |

### **Consolidated Balance Sheet Statement**





(in ₹ Mn)

| Particulars        | FY18  | FY19  | FY20  | FY21  | FY22  |  |
|--------------------|-------|-------|-------|-------|-------|--|
| ASSETS             |       |       |       |       |       |  |
| Non-current Assets | 1,603 | 1,664 | 1,738 | 1,966 | 2,028 |  |
| Current Assets     | 1,767 | 1,762 | 1,955 | 2,025 | 3,657 |  |
| TOTAL ASSETS       | 3,370 | 3,426 | 3,694 | 3,991 | 5,685 |  |

| EQUITY AND LIABILITIES       |       |       |       |       |       |  |
|------------------------------|-------|-------|-------|-------|-------|--|
| Equity                       | 2,333 | 2,461 | 2,322 | 2,781 | 3,289 |  |
| Non-current Liabilities      | 31    | 27    | 170   | 163   | 242   |  |
| Current Liabilities          | 1,006 | 938   | 1,202 | 1,047 | 2,154 |  |
| TOTAL EQUITY AND LIABILITIES | 3,370 | 3,426 | 3,694 | 3,991 | 5,685 |  |

### **Consolidated Financial Highlights**



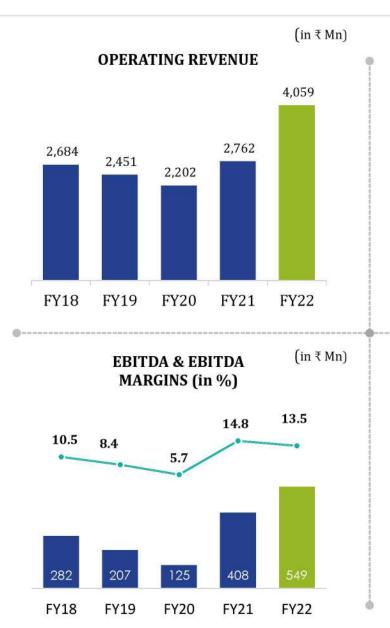


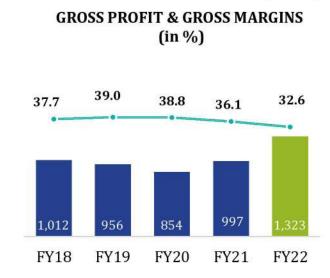
(in ₹ Mn)

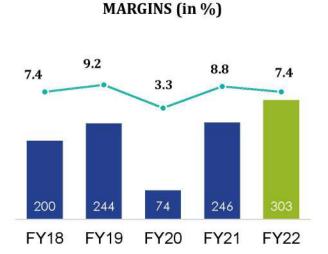
(in ₹ Mn)



- EBITDA recorded18.2% CAGR duringFY18-22
- PAT grew by 10.9%CAGR during FY18-22







PAT& PAT

### **Key Financial Ratios**

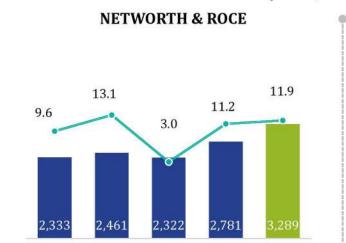




(in ₹ Mn)

(in ₹ Mn)

 Continues to fuel expansion plans by displaying financial prudence with a low debt stance



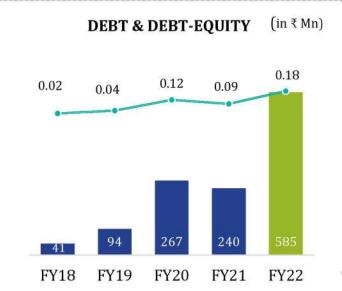
FY20

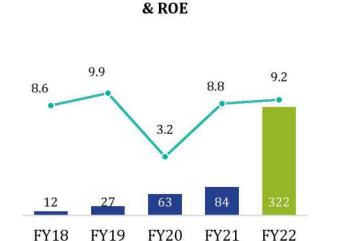
FY21

FY19

FY18

(in ₹ Mn)





PROPERTY, PLANT &

**EQUIPMENT** 

**CASH & CASH EQUIVALENTS** 



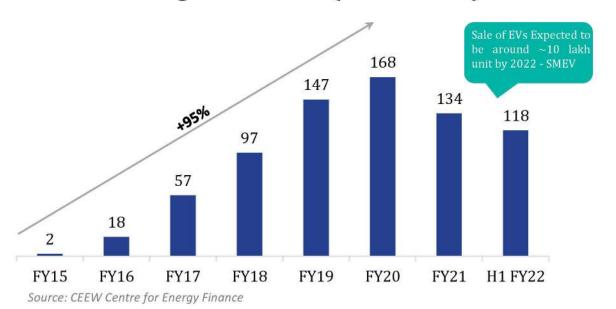


### **EV: Industry Dynamics**





#### EV Sales growth in India (in '000s units)



Increase in EV sales at CAGR of **95%** (FY15 to FY21) on back of government initiatives like:

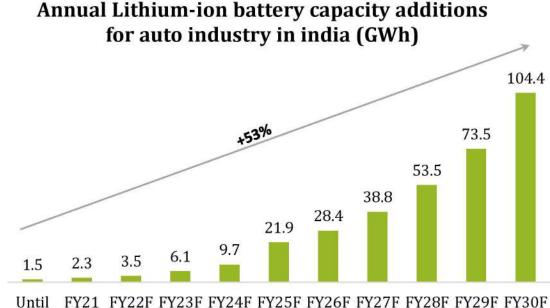


Launch of demand incentives under FAME I and FAME II

Reduction of applicable GST rates (from 12% to 5%)

As per RBSA Advisors, a consultancy firm, the industry is further expected to grow from -US\$79 billion in 2021 to **US\$150 billion in** 2030.

Source: International Council of Clean Transportation, CEEW Center of Energy Finance, Press release



Until FY21 FY22F FY23F FY24F FY25F FY26F FY27F FY28F FY29F FY30F FY20

Source: JMK Research in collaboration with The Institute for Energy Economics and Financial Analysis (IEEFA)



### **EVs and Component Manufacturing: Policy Support**





### Steps taken by the government to localize EV and component manufacturin

#### **2015**

Launched FAME I scheme with an initial outlay of INR100 crores to achieve fuel security and sustainable environment through EVs.

#### **2018**

Increased the outlay to INR 895 crore under the FAME I scheme to create a local ecosystem of EV and components manufacturing.

#### **2019**

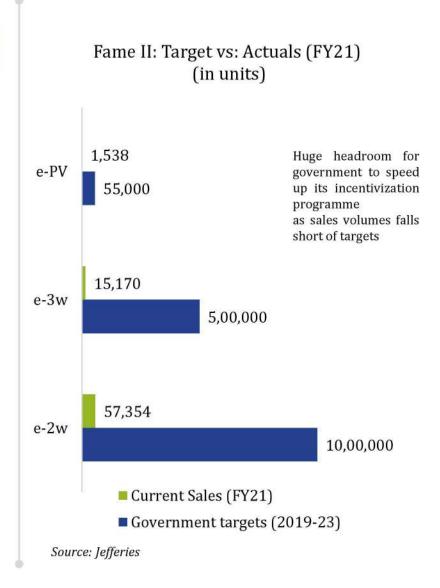
Approved the extension of the FAME I scheme with an outlay of INR 10,000 crore for 3 years to create a favorable demand for advanced battery and registered vehicles.

#### 2021

- Launched National Programme on Advanced Chemistry Cell (ACC)Battery Storage to bring down battery prices in subsequent years
- Earmarked an outlay of INR 18,100 crore for building giga factories (similar to Tesla) in India

#### **2022**

Announced the introduction of policy frameworks for battery swapping in the Union Budget 2022-23



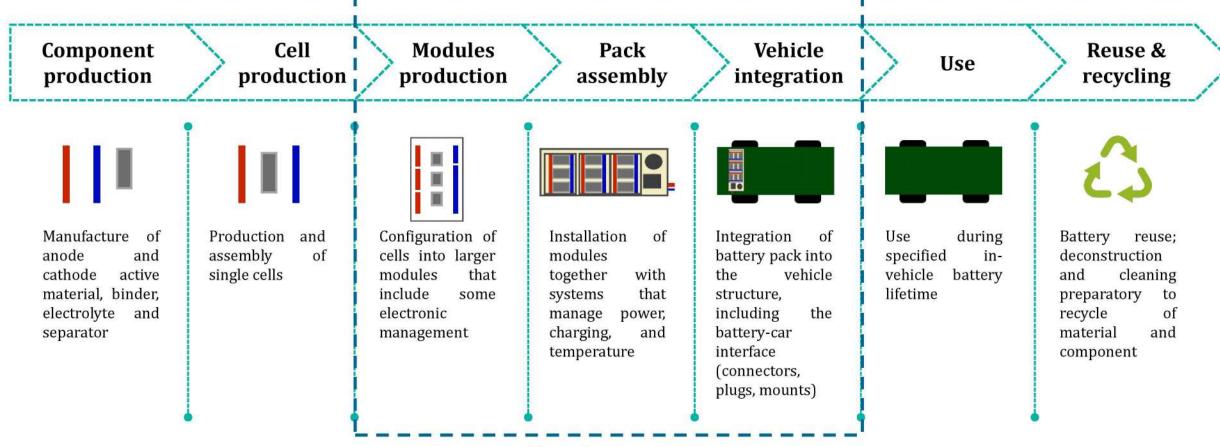
Source: Press releases, CEEW Centre for Energy Finance



### **Battery Value Chain: Strategic Focus**







Our focus area

# **Evolving Cell Chemistries**





|                        | Mainstream li-ion as of 2020 |  | rent state-of-the-<br>art (2020) Solid-state breakthroughs<br>(2020-2030) |                         | Cathode break-<br>throughs (after 2030)                        |   |                    |  |                    |  |                    |  |                              |  |  |                       |
|------------------------|------------------------------|--|---|-------------------------|--|---|--------------------|--|--------------------|--|--------------------|--|------------------------------|--|--|-----------------------|
|                        | Li-ion                       | Improvement<br>to Li-ion   | Novel ways of incorporating high silicon in anode                         |                         | incorporating high   |   | incorporating high |  | incorporating high |  | incorporating high |  | to Li-ion incorporating high |  | Li-ion and solid<br>state, Shift to li-<br>metal anode | New cathode materials |
|                        |                              |  |   |                         | Co-existence of Lib a<br>For different app                     |   |                    |  |                    |  |                    |  |                              |  |  |                       |
| + Anode                | Graphite/silicon             |  |   | Graphite/silicon Compos | icon Composite   |   |                    |  |                    |  |                    |  |                              |  |  |                       |
|                        | Composite(<10% Si)           | Composite(<10% Si)   | % Si) mposite(<10-20% Si)   |                         | Li-metal   | Li-metal  |                    |  |                    |  |                    |  |                              |  |  |                       |
| (%) Electrolyte        | Liquide and separator        | Liquide and separator  |   | Liquide and separator   | Liquide and separator  |   |                    |  |                    |  |                    |  |                              |  |  |                       |
|                        |                              |  |   |                         | Polymer or ceramic solid                                       | Polymer or ceramic solid  |                    |  |                    |  |                    |  |                              |  |  |                       |
| — Cathode              | NCA, NMC 111, NMC 622, LFP   | NCA, NMC 622,<br>NMC 811, LFP or<br>other high voltage<br>material | NCA, NMC 62<br>811/9.5.5, LI<br>other high vo<br>material                 | FP or                   | NCA, NMC 622, NMC<br>811,LFP or other<br>high voltage material | Sulphur (Li-S), LFP,<br>High-Voltage cathodes<br>(e.g, Li-rich metal<br>oxides) |                    |  |                    |  |                    |  |                              |  |  |                       |
| Energy density (Wh/kg) | 160 - 260                    | 280 - 320  | 280 - 3   | 20                      | 400 - 500  | >600  Source: McKinsey & Company  |                    |  |                    |  |                    |  |                              |  |  |                       |